

GROW Strategic Directions Group

Terms of Reference (ratified at first meeting April 29, 2015)

The **PURPOSE** of the Strategic Directions Group (SDG) is to guide key decisions in the implementation of GROW, and collectively support GROW's pioneering approach for generating jobs in targeted areas of the G21 Region.

The **OBJECTIVES** of the Strategic Directions Group are to:

- Provide connections and access to key networks in G21 Region;
- Test innovative concepts and be a strategic “sounding board”;
- Offer specific expertise in areas of GROW, as relevant; and
- Regularly review the progress of GROW over time.

GOVERNANCE

Patrons: Frank Costa, Prof Jane den Hollander

SDG: Peter Dorling, Keith Fagg, Justin Giddings, Mike Hirst, Lisa Line, Brent Lyons-Lee, Kylie Warne, Leanne Barnes, Brett Luxford, Uuni Menon

Executive: Peter Anderson, Elaine Carbines, Todd Devine, Lenny Jenner, Bill Mithen

Operations: Anne O'Brien, Liz Everist, Lesley Lightfoot

EXPECTATIONS

Reporting:

- SDG will receive updates from the GROW Executive and/or Operational teams.
- SDG members will report on current issues that may impact on GROW and advise of any relevant regional developments.

Commitment:

- SDG will meet four times per year (preferably no delegates).
- SDG members may be requested to attend high-profile lobbying events (~ one per year).

Support:

- The GROW Operational Team will provide executive support – agendas, reports, printed materials, presentations, minutes etc.

Actions:

- At quarterly meetings, SDG will provide advice, feedback and information about GROW and relevant current issues with a Collective Impact approach.
- SDG will support GROW to access networks and key stakeholders by offering appropriate contacts and introductions.
- Occasionally SDG members will provide specific expertise on elements of GROW as relevant to projects (in line with implementation of GROW Strategic Plan).